

Strategic Advisory Group Meeting
Monday, 19 December 2016, 14h00 – 16h00 (Skype)

Participants

<i>Global Cluster Coordinators</i>	<i>Strategic Advisory Group</i>	<i>Global Cluster Support Team</i>
Nuno Nunes Kim Roberson	Giovanna Federici (NRC) Christian Gad (DRC) Amina Saoudi (Observer on behalf of IOM) Absent: LWF, UNHCR, ACTED	Daniela Raiman Jennifer Kvernmo Alistair Bremnath

1. Agenda

- Welcome and brief
- Global Cluster Coordinators Group (GCCG) updates
- Operational updates (status of critical operations; RRT deployments)
- 2017 – 2021 Strategy and initial input to 2017 work-plan
- ECHO ERC
- Cluster coordinator seat nominations
- AOB and next meeting

2. Updates

- Global Cluster Coordinators Group:
 - Discussions on ICCS mission to Mozambique (WFP & UNICEF) – preparedness was discussed in general as well as the current response. ‘Cluster-like’ coordination structures needs to be defined (at the GCC retreat on 19-20 January) to better understand global clusters’ responsibilities in terms of support. This should be done against the backdrop of the stage and timeframe of active emergency – preparedness activities prior to the activation of clusters, sectorial coordination during emergency, coordination structures after deactivation of clusters.
 - Cluster description mapping – technical aspects will be discussed in early January, then decisions as to which clusters and cluster-like structures should be mapped will be taken during the GCC retreat.
 - Discussion on EDG mission to the Lake Chad Basin, incl. Nigeria – need to scale up to match other L3s like Iraq; as well as distribution of resources in different locations – there are large uncovered needs in some locations and duplication of assistance in others. All Clusters were asked to provide information on current staffing on the ground due to a lot of short term missions and ad hoc staffing. All positions for the CCCM/Shelter Sector are about to be filled or are now filled – so from UNHCR side, as of Jan 1st 2017, all of the positions are filled for coming 6 months + recruitment underway for 1-2 year permanent positions. IOM staffing is also solid.

- Two inter-cluster proposals for the ECHO ERC funding are being considered – one on joint analysis by the Food Security Cluster (Cyril) and one on settlement approaches by the CCCM Cluster (Nuno) – discussion on both with OCHA is scheduled for Wednesday, 21st Dec.
- Cameroon coordination mechanisms are activated in the capital and the far north but there is no national CCCM cluster at the moment and the current focus is on the management and coordination of refugee camps.
- Operation Updates – support missions:
 - Garth Smith (UNHCR) is in Iraq to cover for Centre South Sub-National Coordination pending deployment of staff.
 - Ruxandra Bujor (UNHCR) is in Yemen as the Shelter/CCCM CC pending the ongoing recruitment of staff.
 - David Preux (IOM) is in Yemen for capacity building until 23rd December.

3. Strategy

- Strategy narrative has been agreed upon – final version to be shared after the meeting.

- **Work-plan**

- NRC and DRC gave feedback and input to the matrix
- IOM & UNHCR to discuss what to do from a global perspective and then provide input.
- Some of the strategy areas of involvement are in the portfolio of already existing staff (e.g. Marjolein is the focal point for advocacy and communication).
- UNHCR would like to work further on Cluster performance and M&E and join DRC in this.
- There is a need to see what other agencies want to work on and where we can collaborate - this can be linked to the ECHO proposal.
- NRC
 - Non-camps/areas based – possible creation of a working group, tools development, capacity building, and synergy with other clusters.
 - Would like to know what the priorities are for common work between agencies - very happy to engage in this process.
 - The CB focal point (Natalia) is developing online training – piloting in some countries – would be useful to proceed with this at the Global level.
 - Discussing with IOM on women participation project in Myanmar.
- Matrix is also about finding out what we collectively want to do which can feed into the ECHO note – concept note deadlines before end of December. Need a meeting on next phase of this in January.
- After mapping agency interests – we need to discuss topic by topic on what are the achievements we want to set and the narratives around this.
- DRC

- Camp management and coordination – enhancing our pool of potential staff candidates and looking into a trainee scheme for camp managers – this could be wider than DRC and could be a Global Cluster initiative.
- Professional delivery – will focus more on standby roster for camp managers and IM deployments.
- M&E – propose Cluster to consider introducing CCCM real time reviews and core priorities for the cluster. Assess what the cluster is doing and whether it has value. Cluster hasn't conducted evaluation of clusters at country level (but some conducted by IOM as an agency) but has done evaluation of camp management projects.
- Cluster performance monitoring – linked to above, real time review mechanism.

4. ECHO ERC Concept Note

- SAG members to write down (elaborate) what they would like included. (NRC & DRC). Within 1-2 days.
- IOM
 - Remote and mobile management idea is a good initiative and aligned with what was discussed at Global Cluster Level. Suggest changing “guidelines” to “SOPs”.
 - IM – problematic from Global Cluster perspective because a lot of work needs to be done on alignment of practice when either lead agency is coordinating the cluster at national level. IOM is having a DTM discussion with REACH and this is problematic in terms of coordination. IOM may not prioritize without further discussion - especially on possibility of rapid deployment. Needs to be specified to be on situations where IOM is not coordinating the Cluster.
 - GBV & CP – very useful to continue this work, it was started off as GBV & CP but has now moved towards more general Protection. Need to discuss the practical differences between GBC/CP and Protection.
 - There is a lot of work the Global Cluster needs to do on IM but not in a way that all of sudden we need to support something on behalf of the Global Cluster. We need to include the work necessary for us to come together on the approaches to IM before having a Global Cluster rapid response mechanism for IM.
- UNHCR
 - There is a lack of consistency and capacity on IM – this has been highlighted as a need for the cluster system as a whole.
 - Protection response is in danger of only being about GBV and CP and should be broader.
 - It was raised at the Global CCCM Retreat that there is currently a lack of clarity with the GPC.
 - Out of camp – would have to be very clear on how we present this.
 - ERC grant is a very good way of supporting the Cluster.
 - Grand Bargain commitment on needs assessments are important – intra-cluster nature of CCCM is a very good opportunity for us to look at this.
- If there is a proposal from the Global cluster it is normally joint and this is logical.
- DRC would recommend to take a point of departure from the 4 Global Strategy Strategic Objectives – selecting one or two AOIs from each one.
- NRC – discussions on strategy should be the starting point for the concept note.

- IOM
 - o SO1 – suggestion to work on participation and community engagement – this is quite specific and attractive.
 - o SO2 - Include the work necessary for us to come together on the approaches to IM etc. before having a Global Cluster rapid response mechanism for IM.
 - o SO3 – linked to DRC interest.
 - o SO4 – well articulated in current version.
- There were specific ECHO comments on the last (rejected) grant proposal and can be shared. IOM to check on if there was feedback on the report submitted by IOM on 2014-2015 grant and will share if there was.
- IOM & UNHCR need to sit together to come up with a 'draft 1' to circulate to SAG for a quick turnaround of comments to contribute to a final version.
- NGO SAG members need to indicate if they are also submitting an ECHO grant and if they could potentially take on the ECHO Funds.
 - o DRC – don't think it will be possible.
 - o NRC – difficult at this point but need to discuss with HQ.
- The timeframe for a concept note is to have an agreement on content by the end of this week latest.
- Decision on which grant we are going for (top up of 2016 or new 2017) to be made later on.
- Propose an agreement on a joint process between UNHCR & IOM.
- A joint draft between IOM & UNHCR will be sent to SAG for comments to produce a final draft.

5. SAG Cluster Coordinators Nominations

- SAG endorses the recommendations – Conrado Navidad (IOM) & Martha Kow-Donkor (UNHCR)

6. AOB

- Next meeting to be sometime in January – preferred dates (NRC & DRC good from 9th January onwards, IOM week on 9th January is fine).
- Meeting schedule for next 6 months – face to face meeting once every quarter. Leads to propose this schedule – SAG members to share any events that might conflict with any possible meetings. February or March would be the next face to face meeting – early March is the preferred choice.
- UNHCR and NRC had their annual consultations – Kim was in Oslo and had discussions with NRC about reinforcing role in Cluster and subject matter.